The journey of developing sustainable materials for LEGO bricks

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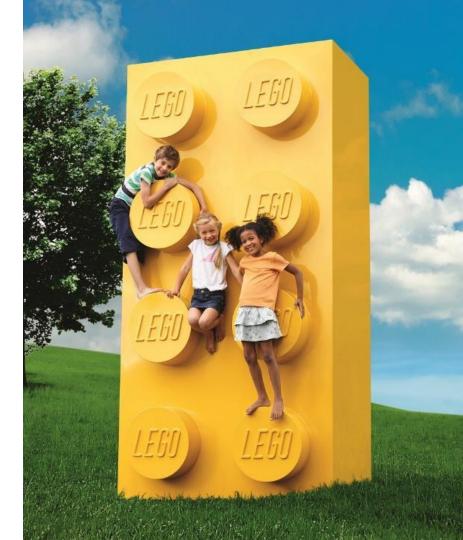
Our mission

The LEGO Group's mission is to inspire and develop the builders of tomorrow



Our planet promise

We want to make a positive impact on the world our children will inherit







Commitment to use sustainable materials in all core products and packaging



The LEGO Group Guiding Principles for life cycle assessment



Guiding Principles for life cycle assessment Maria Rosenberger Peterser

Provides guidance on

Standards and requirements

LCA method (attributional)

Impact assessment method

Recycled materials

Bio-based materials

Products



Packaging





Made of recycled and/or sustainably sourced renewable materials

Sustainable materials cannot compromise

- Safety
- Consumer-perceived quality
- Durability of elements



Made of recycled and/or sustainably sourced renewable materials



Eliminate excessive packaging with no consumer experience value-add



Recyclable by consumers

Made of paper based materials whenever possible

Sustainable materials cannot compromise

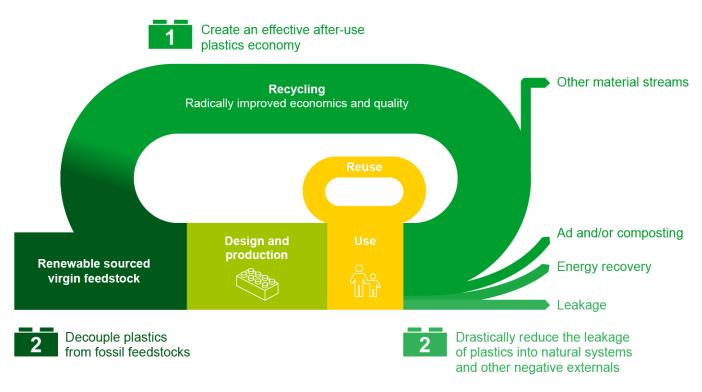
Safety

Organizational capabilities for sustainable materials

- Material R&D: Chemists, physicists,
 Mechanical engineers, Colour experts, test
 engineers, colour experts.
- Environmental & Safety: Environmental experts and product safety chemists, test engineers. Supported by external advisory board.
- Product and production: Mechanical engineers, Process engineers, Moulding experts, Test and lab staff, Designers, Quality Engineers, EHS.
- Others: Procurement, Project management, Financial support, Communication, Consumer understanding.



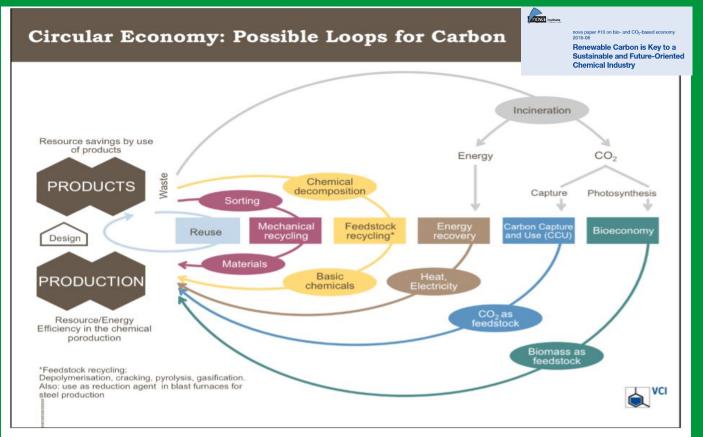
Creating circularity for plastic



This model from the Ellen MacArthur Foundation, which illustrates our thinking about a circular plastic economy

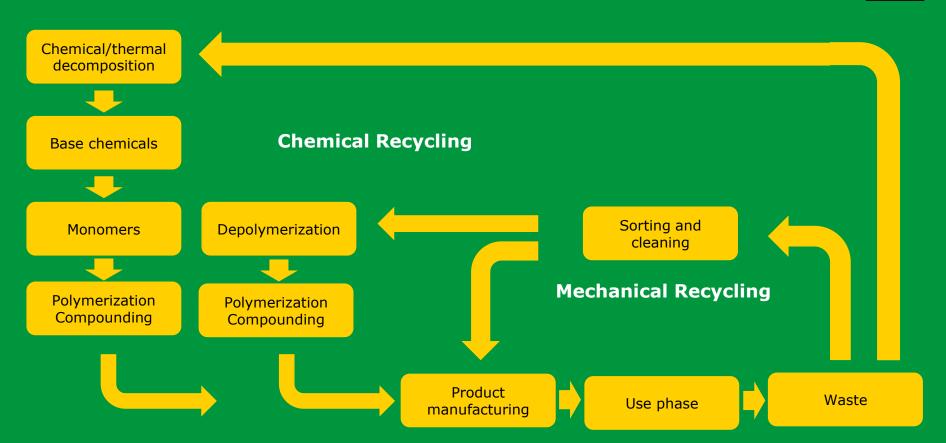
Carbon sources





Circular options for plastics





Carbon Capture CO₂ H₂ Green Energy

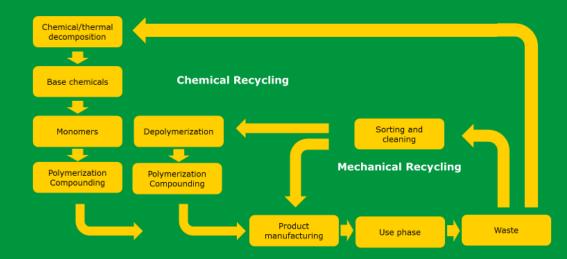
Base chemicals

Monomers

Polymerization Compounding



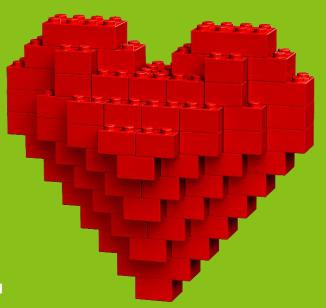




Learnings in general



- The preparation process for sustainable materials has created a deeper understanding of present products and production processes.
- The organization is both learning the hard way and the smart way. New competences are created all across many departments.
- Industry and academia goes well together towards sustainable solutions.
- In order to develop sustainable materials for toys, you must know what a good play is for children.
- In order to produce really sustainable materials, you must know how the planet works.





Thanks for your attention...

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